COMMISSION ON RESEARCH
November 14, 2007
325 Burruss Hall
3:30 – 5:00 p.m.

Members Present: L. Coble, D. Cook, C. Dawkins, D. Dean, R. Grange, W. Huckle, D. Jones, R. Kapania, K. Roberto, J. Stewart, R. Veilleux, R. Walters, P. Young,


Invited Guests: T. Pickering, C. Thompson, Sharon Barrett

Others: D. Nester

1. Approval of Agenda: The agenda was approved as submitted.

2. Approval of the minutes for CoR meeting October 10, 2007: A motion was made and seconded to approve the minutes. The minutes were approved.

3. ICTAS charter (Christie Thompson, PE Associate Director for Administration Institute for Critical Technology and Applied Science): R. Grange introduced Christie Thompson, and indicated she would answer any questions or comments committee members might have. C. Thompson declined to make an opening statement and said the charter could stand as written. The floor was open to questions and discussion of the ICTAS charter. D. Dean and K. Roberto suggested ISCE should be added to the list of clients served by ICTAS. K. Roberto asked about the required detail in a Charter. R. Grange said that Policies 3020 and 13005 indicated that significant detail was required. There was discussion on the funding section of the ICTAS Charter. R. Grange suggested that under the funding category, that Christie provide a brief forecast and detail the expected extramural funding in the Charter. There was a question about how or if overhead from funding flowed through from the home departments of faculty associated with ICTAS. R. Grange suggested that under the Research Focus, a qualifying statement be added to indicate that this would only be money directly associated with ICTAS. C. Thompson indicated that if the overhead was from one of Director Mahajan’s projects, then that overhead would come to ICTAS because ICTAS pays his salary. Unless the funding is associated with someone ICTAS hires who is the PI, then no overhead comes to ICTAS.

There was some discussion on the employees depending on the Institute. R. Grange said that it would be helpful to be more detailed. Specifically, to indicate which employees depending on the institute would be displaced if the Center were terminated. This should include information about the employees directly dependent on salary from the institute, and those supported from outside the institute. Salary and fringe benefit information should be noted.

R. Grange thanked Christie Thompson for bringing the Charter together so quickly.
After Ms. Thompson left, the commission discussed various needed revisions to the charter; these are summarized below.

Requested revisions:

- Add the date the Institute was established and the date the Charter was approved (for the latter, use February 13, 2008)
- Under Nature of the Groups Involved, in addition to the affiliated and associated faculty and the ICTAS faculty fellows, add the core faculty of the institute
- Add ISCE to list of clients served by ICTAS
- Under Other prospective intramural/extramural funding, provide a brief forecast for and detail of the expected extramural funding
- Under Employees depending on the Institute who would be displaced if the Center were terminated, include information about the employees directly dependent on salary from the Institute, and those supported from outside the institute. Include salary and fringe benefit information.
- Briefly describe the function/role of each employee
- Under Qualifications of Director, include the advertisement used most recently to hire Dr. Mahajan to clarify the director qualifications

R. Grange asked for a motion to approve the ICTAS charter with suggested revisions. A motion was made and seconded to approve the ICTAS charter with suggested changes. Motion carried.

4. **Response to request from Dr. Bob Walters to provide feedback on university research organization:** R. Walters announced that he wanted to have an open discussion on organizational structure on where we are now and where we are going five and ten years from now. R. Walters wants to know how we can help the centers more. Since we are trying to grow interdisciplinary research, there might be some opportunities for the Office of Vice President for Research to provide more support. One concern is that there are so many centers and that there is overlap. It is not apparent that they communicate with one another. R. Walters mentioned that communication and networking are on his list and would appreciate ideas from the CoR to improve these aspects.

R. Grange mentioned that the CoR has a specific charge to be responsible in giving advice to R. Walters, the Provost and the President on all aspects of research on campus. How can we do that with the huge institutes other than put a member on the review committee? K. Roberto said that the newest institutes are different because they are designed on a return on investment model. A primary purpose of these new Centers is to support and facilitate research projects with various amounts of funding. D. Dean commented that IBPHS was a faculty driven creation out of Dr. Meszaros cross cutting initiatives. Faculty were appointed to look at the possibilities, and from this analysis, IBPHS was created. D. Dean said that his responsibility as a director is to bring some focus and direction to that the goals of IBPHS. D. Dean said that the object of these centers and institutes is to enrich the whole enterprise by bringing in good research to the campus. There was more open discussion. R. Walters said that
there may be a different structure on the reviews than it just being all on the CoR committee.

R. Walters appreciated all the discussion. He will go over this topic with the President and see if he will need to come back and talk to the committee again.

5. **Other Business:** W. Huckle asked who was the Research Integrity Officer? R. Walters let them know that Tom Inzana is in that role.

R. Walters announced that in the NSF tables, we moved up two places in the research rankings. We are number 54. NSF also has a separate table that list colleges without medical schools. We ranked 13th in that category.

R. Grange announced at our next meeting, December 5, he will ask Eileen Hitchingham, Dean of Libraries, to come and give a presentation.

6. **Adjournment:** Meeting was adjourned at 4:50pm.